

OPEN TALENT

Antifragile workforces



GSA Symposium

London | November 2022



Distributed

It's not the strongest that survive, It's the one most adaptable to change



- Charles Darwin

There Aren't Enough Developers

Oevelopers

L Vacancies

65,000

New Software Developers **graduate** annually in the UK & US

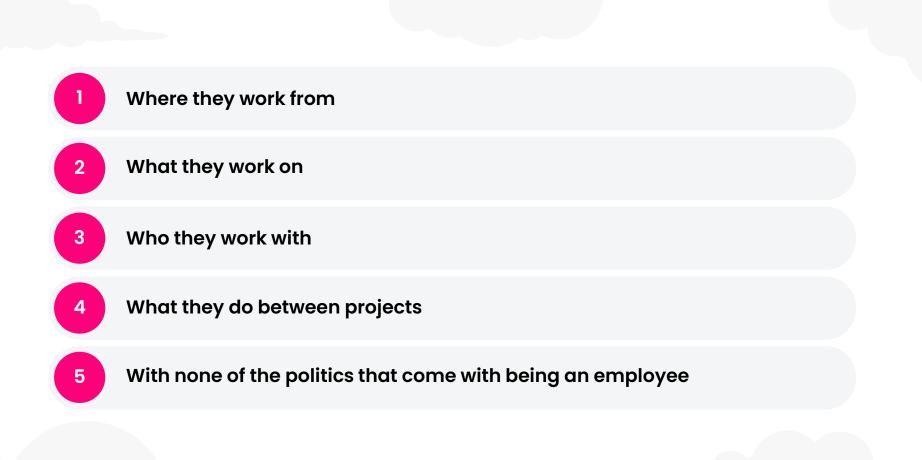
1.9million

Live Software Developer **vacancies** in the UK & US today

2 They're quitting faster ***** * * ***** =)-----▶----- (由) 3 months 5 months 18 months to hire to onboard They leave









36% of talent are freelancers today, growing 10% annually

《於 Braintrust

The number of job postings for freelance software developers rose 54.7% in the third quarter on a YOY basis

THE WALL STREET JOURNAL.

90% of corporate leaders in a recent global survey said they utilize freelancers and they will increase their use of them.

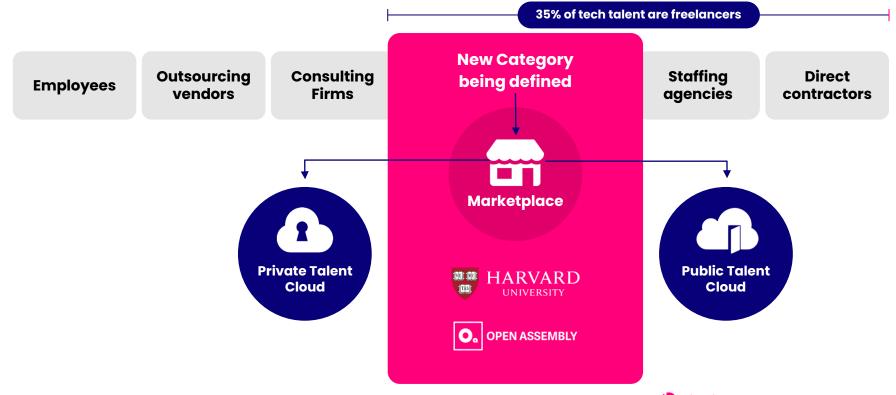
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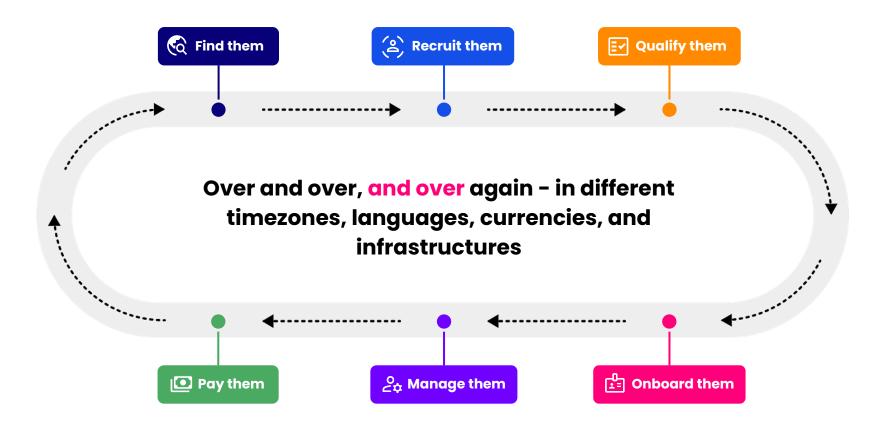
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EMBRACING OPEN TALENT

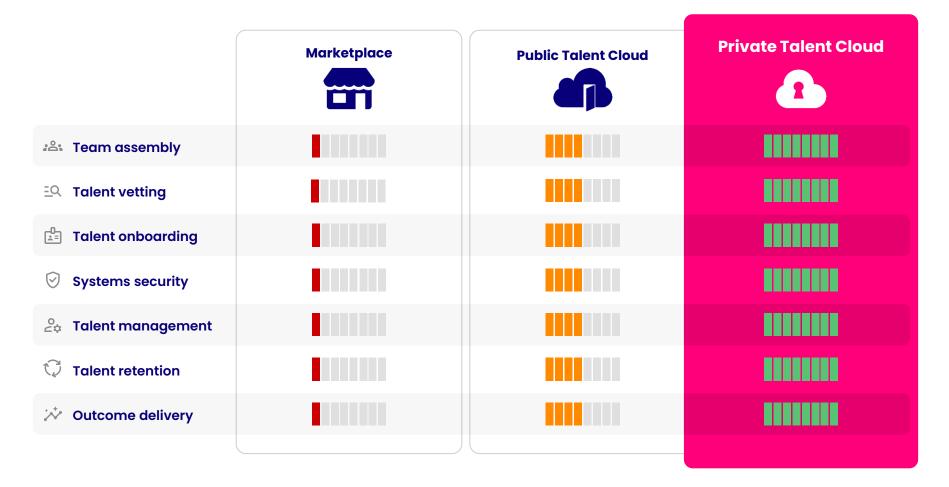
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A new category is forming to engage talent that do not fit into traditional models





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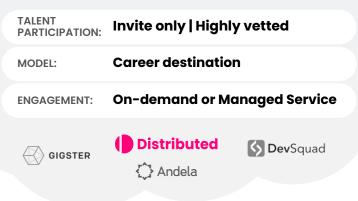
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TALENT PARTICIPATION:	Accessible to all Unvetted	
MODEL:	Marketplace	
ENGAGEMENT: Direct access to talent		
freelance	er fiverr. Upwork úpsta	ack







PRODUCT MATURITY CURVE



What to expect



Over communicate internally to ensure success



Initial uncertainty and then overwhelming positivity



To move faster than ever before



Harmeen Mehta

Chief Digital and Innovation Officer, BT Digital

"Our work with cutting-edge start-ups like Distributed will help us extend our internal pool of talent, accelerate the digital revolution within BT and help to make BT, and the UK, a key hub for the digital innovation economy."



KEY TAKEAWAYS



You MUST have an anti-fragile talent strategy



You're missing 35% of talent if you don't engage freelancers at scale



Talent clouds are an evolution in trust and quality from marketplaces



Open talent can be deployed from MVP onwards



Using open talent requires temporary uncertainty to achieve permanent relief







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