

Is Agile Sourcing a Threat to the Service Provider's Pipeline? Rosalyn Olney, Partner at Source-Re

#GSAFestivalofSourcing2023

Is agile sourcing a threat to the service provider's pipeline?

source-re

Views from the Trenches

It's important that both parties understand and confirm their definitions of agile



We will prioritise an agile sourcing process through our qualification pipeline



The client says they want an agile sourcing process but they're then not equipped to do it and it becomes a standard RFP process with a few workshops 50% of our demand is now agile sourcing



Deal sizes are dropping and we need to adapt = more agile sourcing teams to sustain growth

Adoption of agile sourcing is lower in traditional (FTSE 100), Public Sector and FS We don't hold data any agile sourcing ratios or win rates – I even checked ChatGBT... Service Provider Research – raw data to date...

Pros

Fosters really early interaction "allows us to shine and play to our best strengths"

Works well for people-led service providers

Enables access to stakeholders which is key for some vendor qualification of sales

Agile will qualify against a traditional process time after time for some vendors

Empowerment to reach the stakeholders and genuine collaboration in a structured environment will enable the best outcome for the client

Truly agile is not so common but when it happens the teams are energised and working at their optimum

Cons

The client cannot always keep up or have all the necessary documents available on time

Timelines frequently slip

Agile should not be used for speed = cheap. It will lead to a rushed and sub-optimal process

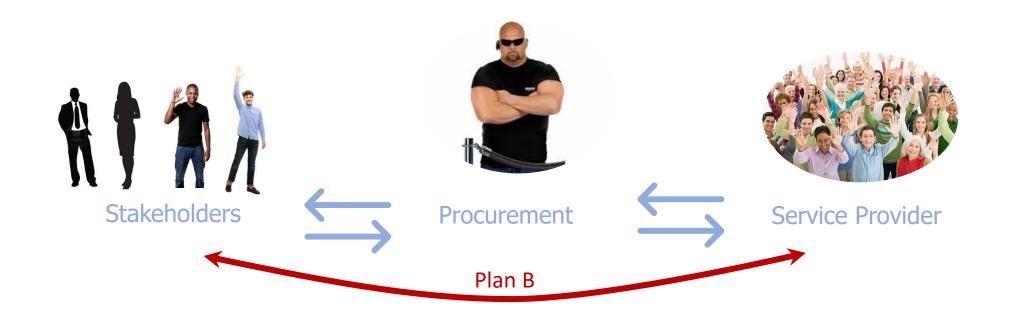
Internal governance needs to be bent, broken and eventually re-designed for agile

Agile doesn't work without a sourcing advisor engaged

Can weed out nasty surprises on legal terms but it sucks up expensive resources on a deal that has not yet been won

An issue is an agile selection process and a traditional decision making process

Shifting the traditional procurement mindset





More Challenges....

Vendor Selection



Effective Communication and Collaboration



Performance Measurement and Metrics



Managing Change



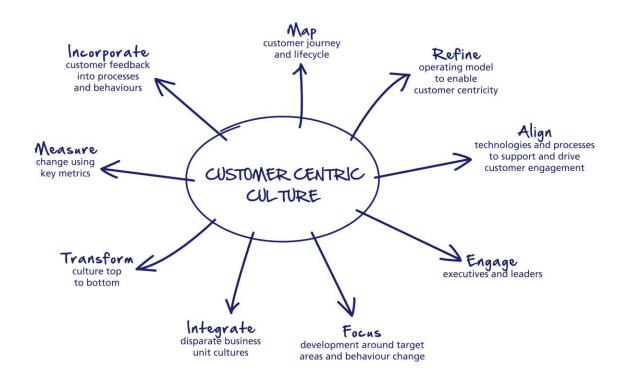
The Customer's Goal

"The goal of agile sourcing is to enhance agility, speed, and innovation in the procurement process while delivering value to the organization through optimized sourcing outcomes, reduced lead times, increased supplier collaboration, and improved customer satisfaction"

Strategies to overcome the challenges....



and map to your customer....





Themes & Findings

Competitive Advantage

Traditional pipelines

Exploring the shortlisting criteria

Reputation for excellent agile sourcing practices

Building relationships



So where are we now....



Agile Sourcing Best Practice Guide



The Legal Lens Moderator: Terry Walby, CEO at OpenDialog Kit Burden, Partner at DLA Piper Mark Crichard, Partner at RPC Megan Paul, Partner at Charles Russell Speechlys Craig Rogers, Partner at Eversheds Sutherland

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